Iseo Ultimate Access Technologies (39%)

Entry: October 2018

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ISEO Ultimate Access Technologies, headquartered in Pisogne (Brescia, Northern Italy), is one of the main European producers of mechanical, mechatronic and digital solutions for access control and security

Since 2010, ISEO has developed digital solutions and innovative security systems for access control thanks to proprietary software and firmware and a dedicated research center

ISEO is the second player in the Italian market (13% market share) and has developed a significant presence abroad – also through acquisitions – in Europe, Asia, China, Middle East, South Africa and South America

In 2021 ISEO has acquired a majority stake in Sofia Locks a PropTech company specialized in cloud native access control solutions

Mechanical products







Panic devices

Argo







Connected



Electronic and digital connected

solutions



Connected

Smart



Mechatronic key and cylinder

C 0 K Δ.

S



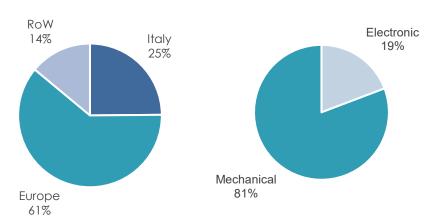


Door closers

External locks

Padlocks

BY GEOGRAPHY BY PRODUCT TYPE



Note: 2024 data; unaudited management accounts

| S | (€ m) |
|---|----------|
| 4 | Revenu |
| A | YoY% |
| C | |
| Z | EBITDA |
| A | % marg |
| Z | Net inco |
| ш | |
| _ | Dividen |
| ш | Net deb |
| | |

|) | (€ m) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 9M25 |
|---|-----------------|-------|---------------------|---------------------|-------|---------------------|-------|-------|-------|
| | Revenues | 136.7 | 142.7 | 128.4 | 152.5 | 163.3 | 159.7 | 153.9 | 113.4 |
| | YoY % var. | -4% | +4% | -10% | +19% | +7% | -2% | -4% | +2% |
| | EBITDA | 15.0 | 18.7 ⁽¹⁾ | 16.7 ⁽²⁾ | 22.4 | 21.8 ⁽³⁾ | 16.9 | 16.6 | 7.7 |
| | % margin | 11% | 13% | 13% | 15% | 13% | 11% | 11% | 7% |
| | Net income | 5.3 | 6.1 | 4.1 | 12.0 | 10.1 | 4.2 | 2.4 | |
| | Dividends | | 1.2 | 1.2 | 3.5 | 10.0 | 5.0 | | |
| | Net debt (cash) | 43.7 | 34.6 | 19.7 | 16.9 | 38.8 | 43.4 | 45.5 | 49.2 |

- (1) Adjusted for non recurring costs of €3.4m
- (2) Adjusted for non recurring costs of €3.0m
- (3) Adjusted for non recurring costs of €1.3m