CDS - Casa della Salute (88%)

Entry: December 2020

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with short waiting lists

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CDS - Casa della Salute is an integrated operator of health centers, built around the concept that a wide array of high-quality private health services such as imaging diagnostics and physiotherapy can be provided at accessible prices and

Company's growth is driven by a disruptive business model, based on advanced IT systems and state-of-the-art equipment, that allows high operational efficiency and prices close to national healthcare ticket

The company operates 30 healthcare centers and 5 analysis collection centers.

Dentistry 18% Surgery Outpatient 8% 40% Laboratory 5% **Imaging** diagnostic 29%

Note: 2024 data; unaudited management accounts

35 centers located in Liguria and Piedmont



(C)	(€ m)	2019	2020	2021	2022	2023	2024
AL	Centers n.	8	8	11	12	26	35
<u>၂</u>	Revenues	11.7	16.5	25.8	32.5	42.8	63.2
	YoY % var.	+105%	+41%	+56%	+26%	+32%	+48%
A N	EBITDA	1.2	2.3 ⁽¹⁾	3.9 ⁽²⁾	6.5 ⁽³⁾	8.6(4)	13.2 ⁽⁵⁾
Œ,	% margin	10%	14%	15%	20%	20%	21%
E	Net income	(0.2)	(0.6)	(8.0)	(1.7)	(3.7)	(7.9)
Y	Capex		2.6	15.4	20.0	25.1	37.3
	Net debt (cash)	6.2	16.5	34.3	44.5	66.3	78.2

Note: accounts drawn up in accordance with Italian accounting standards, 2020 accounts reclassified according to ITM policies

(1) Adjusted for non recurring costs for €1.3m

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- (2) Adjusted for non recurring costs for €1.4m
- (3) Adjusted for non recurring costs for €1.7m
- (4) Adjusted for non recurring costs for €3.5m
- (5) Adjusted for non recurring costs for €5.7m

Increase mainly due to application of IFRS16

Of which:

Bank net debt: €32.8 m Leasing liabilities: €34.8 m Shareholders' loan: €10.6 m