## CDS - Casa della Salute (85%)

and prices close to national healthcare ticket

Further network expansion is planned for 2024 and beyond

Dentistry 16%

Company's growth is driven by a disruptive business model, based on advanced

IT systems and state-of-the-art equipment, that allows high operational efficiency

The company operates 24 healthcare centers and 5 analysis collection centers.

Outpatient

41%

**Entry: December 2020** 

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CDS - Casa della Salute is an integrated operator of health centers, built around the concept that a wide array of high-quality private health services such as imaging diagnostics and physiotherapy can be provided at accessible prices and with short waiting lists

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Surgery

11%

Laboratory

5%

Note: 2023 data; unaudited management accounts

**Imaging** 

diagnostic

27%

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## 29 centers located in Liguria and Piedmont



(€ m)	2019	2020	2021	2022	2023	1Q24
Centers n.	8	8	11	12	26	29
Revenues	11.7	16.5	25.8	32.5	42.8	15.3
YoY % var.	+105%	+41%	+56%	+26%	+32%	+47%
<b>Z</b> EBITDA	1.2	2.3 <sup>(1)</sup>	3.9 <sup>(2)</sup>	6.5 <sup>(3)</sup>	8.6(4)	1.8
□ % margin	10%	14%	15%	20%	20%	12%
Net income	(0.2)	(0.6)	(8.0)	(1.7)	(3.7)	
Capex		2.6	15.4	20.0	25.1	7.9
Net debt (cash)	6.2	16.5	34.3	44.5	66.3	74.4

Note: accounts drawn up in accordance with Italian accounting standards, 2020 accounts reclassified according to ITM policies

- (1) Adjusted for non recurring costs for €1.3m
- (2) Adjusted for non recurring costs for €1.4m
- (3) Adjusted for non recurring costs for €1.7m
- (4) Adjusted for non recurring costs for €3.5m

Increase mainly due to application of IFRS16